

Basic Information

Approval Year	: 2019	Region	: REG
Team Leader	: Anta, Rafael	Country	: Regional
Taxonomy	: Research and Dissemination	Department	: IFD
Fund	: COF,INS,ORC-INS	Sector	: ST - Advanced Human Capital
Approval Number	: ATN/CF-17865-RG,ATN/OC-17423-RG	Sub Sector	: HRD
Execution Agency	: US-IDB		
Execution Status	: Closed		
Operation Objective	: The objective of this TC is to support universities in Latin America and the Caribbean in accelerating and improving their incorporation in the changing economic and technological environment brought about by the current technological revolution. This objective will be pursued by developing a series of case studies aiming at (i) improving the comprehension of the economic and social value of the universities in the selected countries, from a double perspective of promoting a well informed public discussion about the value of the work of the universities in the countries and regions where they operate, and also to generating suggestions for better aligning and updating university activities and programs; and to (ii) developing a better understanding of the universities that have been adapting themselves with the emerging realities of the technological revolution, with emphasis on the development of expertise for the management and development of emerging technologies, the creation of incubators or accelerators and the incorporation of entrepreneurship themes in the curriculum and university extension practices. As a result, this TC aims to make recommendations for adaptation and transformation strategies, in order to advance universities' alignment with the opportunities in the digital era, hence improving the correlation between supply and demand of human capital required by the new digital economy and enhancing the contribution of universities in their national and regional context.		

Financial Information

Aggregated Financials

	Original	Current	% of Current Amount Financed
Amount Financed	\$383,299.00	\$381,400.40	
Disbursed Amount	N/A	\$379,718.76	99.56 %
Commitments not yet disbursed Amount	N/A	-	0.00 %
Available Amount	N/A	\$1,681.64	0.44 %
Final Disbursement Date	Sep 27, 2022		

RG-T3441

ATN/CF-17865- RG:COF	Original	Current	% of Current Amount Financed
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Amount Financed	\$83,299.00	\$81,409.50	
Disbursed Amount	N/A	\$79,727.86	97.93 %
Commitments not yet disbursed Amount	N/A	-	0.00 %
Available Amount	N/A	\$1,681.64	2.07 %
Final Disbursement Date	Jun 27, 2022		
ATN/OC-17423- RG:ORC	Original	Current	% of Current Amount Financed
Amount Financed	\$300,000.00	\$299,990.90	
Disbursed Amount	N/A	\$299,990.90	100.00 %
Commitments not yet disbursed Amount	N/A	-	0.00 %
Available Amount	N/A	-	0.00 %
Final Disbursement Date	Sep 27, 2022		

Status Update

This project was successfully concluded with the delivery of all expected products by the third quarter of 2022. The reports funded by the project were of excellent quality and they have been properly disseminated to the intended beneficiaries. The most important event affecting the implementation of this project was the lockdown of all institutional and economic activity (including all universities participating the the research process), as well as the corresponding suspension fo travel worldwide. These unforeseable events were by far the most important sources of delays in execution, and represented a serious challenge that the IDB team was able to work around by persuading the research teamsto carry out data collection remotely and keep a close coordination and supervision activity through frequent videoconferences.

Advance in the Achievement of Outcome and Outputs

Advance in the Achievement of Outcome

1 . Suggest applicable strategies to help universities in the Latin American region adapt and transform to the technological global changes, helping improve the ever changing demands of human capital brought on by the digital era.

According to the stated objectives and expected results stated in the original document of this project, "This TC aims to make recommendations for adaptation and transformation strategies, in

order to advance universities` alignment with the opportunities in the digital era, hence improving the correlation between supply and demand of human capital required by the new digital economy and enhancing the contribution of universities in their national and regional context." Reports that incorporate the final products of this project are fully aligned with the expected result as quoted. Thanks to the sucessful completion of this project, many universities accross Latin America and the Caribbean will be able to: -Shorten their learning curve when it comes to becoming active in entrepreneurship education. -Model their activities aimed at becoming more relevant and better linked to their local and regional entrepreneurial ecosystems. -Gain a much more precise assessment of the social and economic impact of universities, hence improving their administration, fundraising and elationship with the government and the private secdtor. -in general, better adapt to ongoing and fast paced technological and economic change.

Advances in Execution

1. Effectiveness evaluation of Latin American universities in the digital era

Component Cost: \$120,000

Output Indicator	Indicator Detail	Unit Of Measure	Baseline	Baseline Year	Means Of Verification	Theme	Year	P	P(A)	A
1.1 * Methodologies designed/strengthened	Methodology design for analysis (INS)	Methodologies (#)			Final report	Institutional Development	Physical			
							2019	0	0	0
							2020	1	1	1
							2021		0	
							2022			
							EOP 2022	1	1	1
							Financial			
							2019	70000	70000	0
							2020	0	70000	0
							2021		70000	
							2022			158361.2
							EOP 2022	70000	70000	158361.2

Advances In Execution: Robust methodologies were developed for advancing research in this project, as planned. It must be noted that the whole project started to be implemented in 2020 instead of 2019 given an unexpected delay in the negotiaion of the legal agreement necessary between the IDB and OECD (see lessons learned on this), as well as by the special conditions created by the advent of the COVID-19 pandemic.

Output Indicator	Indicator Detail	Unit Of Measure	Baseline	Baseline Year	Means Of Verification	Theme	Year	P	P(A)	A
1.2 * Diagnostics and assessments completed	Execution of effectiveness evaluation of selected universities (INS)	Diagnostics (#)	0	2019	Final report	Institutional Development	Physical			
							2019	0	0	0
							2020	1	1	0
							2021		1	1
							2022			
							EOP 2022	1	1	1
							Financial			
							2019	50000	50000	0
							2020	0	50000	0
							2021		50000	39590.3
							2022			
							EOP 2022	50000	50000	39590.3
Advances In Execution: All the diagnostics and assessments contemplated in the project were designed in the early stages of execution as planned.										

2. Case studies of entrepreneurial universities in Latin America

Component Cost: \$120,000

Output Indicator	Indicator Detail	Unit Of Measure	Baseline	Baseline Year	Means Of Verification	Theme	Year	P	P(A)	A
2.1 ^s Methodologies designed/strengthened	Methodology design for analysis (INS)	Methodologies (#)	0	2019	Publication of case studies	Institutional Development	Physical			
							2019	0	0	0
							2020	1	1	1
							2021			
							2022			
							EOP 2022	1	1	1
							Financial			
							2019	120000	120000	0
							2020	0	120000	93000
							2021		27000	68000
							2022			
							EOP 2022	120000	120000	161000

Advances In Execution: All the methodologies needed for the project were designed in the early stages of execution as planned.

3. Publication and dissemination of results

Component Cost: \$63,939

Output Indicator	Indicator Detail	Unit Of Measure	Baseline	Baseline Year	Means Of Verification	Theme	Year	P	P(A)	A
3.1 * Working Papers prepared	Case studies (INS)	Papers (#)	0	2019	Final report and publication	Institutional Development	Physical			
							2019	0	0	0
							2020	3	3	1
							2021		2	2
							2022			
							EOP 2022	3	3	3
							Financial			
							2019	30000	30000	0
							2020	0	30000	9039
							2021		24900	7657
							2022			
							EOP 2022	30000	33939	16696
Advances In Execution: All the working papers and reports contemplated by the project were competed.										

Output Indicator	Indicator Detail	Unit Of Measure	Baseline	Baseline Year	Means Of Verification	Theme	Year	P	P(A)	A
3.2 * Conferences organized	Organized events related to publications; technical visits organized (INS)	Conferences (#)	0	2019	Dissemination events and technical visits organized	Institutional Development	Physical			
							2019	0	0	0
							2020	1	1	0
							2021		1	1
							2022			
							EOP 2022	1	1	1
							Financial			
							2019	0	0	0
							2020	30000	30000	0
							2021		30000	
							2022			
							EOP 2022	30000	30000	0

Advances In Execution: The project's outcomes and products have been duly disseminated through at least two IDB/organized public conferences, on in Bogota and another one in Sao Paulo, in October 2022. The activities were very satisfactory, even if delayed since whole project started to be implemented in 2020 instead of 2019 given an unexpected delay in the negotiaion of the legal agreement necessary between the IDB and OECD (see lessons learned on this), as well as by the special conditions created by the advent of the COVID-19 pandemic.

