Fondo Multilateral de Inversiones
Miembro del Grupo BID

REPORTE DE ESTADO DEL PROYECTO (FINAL)

JULIO 2015 - DICIEMBRE 2015

SECCIÓN 1: SÍNTESIS DEL PROYECTO

NOMBRE DEL PROYECTO: Negocios Inclusivos en la cadena de valor de un Parque Industrial

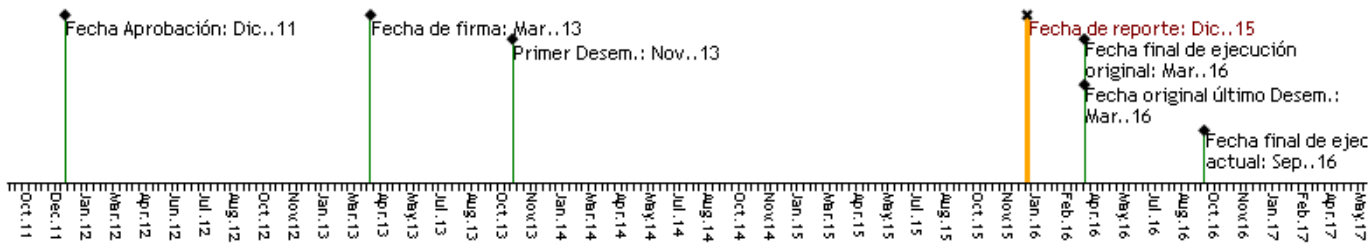
Nro. Proyecto: HA-M1041 - Proyecto No.: ATN/ME-13127-HA

Propósito: To effectively integrate MSEs into the value chain of the CODEVI industrial park.

País Administrador	País Beneficiario	Grupo	Subgrupo
REPÚBLICA DOMINICANA	HAITI	SME - Desarrollo de la pequeña y mediana empresa	BDEV - Desarrollo empresarial

Agencia Ejecutora:	INSTITUTO DOMINICANO DE DESARROLLO INTEGRAL	**Líder equipo de diseño:**	JESSICA OLIVAN
		Líder equipo de supervisión:	MARIANA WETTSTEIN

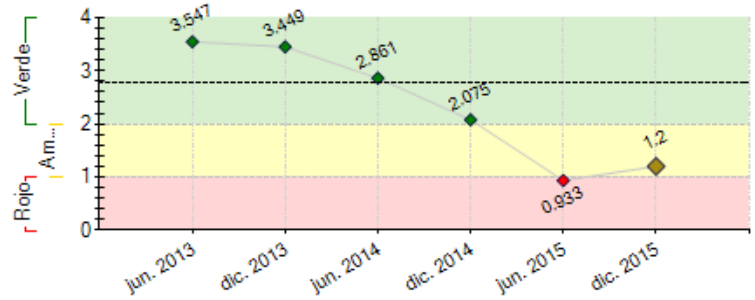
CICLO DEL PROYECTO



RECURSOS

	Aprobado	Cancelado	Desembolsado
FOMIN	$600,000.00	$560,000.00	$40,000.00
Contrapartida	$1,020,000.00	$0.00	$1,502.40

PUNTAJE DE DESEMPEÑO



----- Promedio desempeño FOMIN

SECCIÓN 2: RESULTADOS Y LOGROS

Desempeño del proyecto una vez terminado

Main results achieved so far: (i)the signature of the contract with IDB;(ii)Fulfillment of the conditions prior;(iii)Designation of project management;(iv)Meetings with beneficiaries for the beginning of the project;(v)Kick start of the baseline and project activities;(vi)the project activities were temporarily paused pending approval of the application for the IDB project HA-L1068, which was approved by the GoH and the no objection issued by the IDB in June 2015 and the execution of the contract occurred during the month of October 2015.

After the signature of the contract with the GoH, we have been working with the IDB Private Markets team to fund this component of the project with other sources of funding, since the original execution period for this project is approaching its end. Project kick off is anticipated to occur during the month of April 2016.

The main achievements of the semester were:(i) the signature of the contract with the GoH, for the complimentary funds for the execution of the project; (ii) coordination with the IDB team, to assign new funding for training, since this project is reaching its termination.

Comentarios del líder de Equipo de Supervisión

This project met conditions prior to disbursement in 2013, receiving its first disbursement in November of that same year. In its first months of implementation, the initial project we agreed with CODEVI and the Executing Agency IDDI became a more ambitious industrial micropark, which required the construction of

kitchens in a new territorial space, prompting the need to applies for government concession for such purposes, with the correspondent compliance of new technical requirements.

It was not until November 2015 that the Haitian Government authorized the above mentioned works. However, throughout the period of two years the project did not implement any substantial activities.

On March 28, 2016 the project complied with the deadline for final disbursement, losing the possibility of receiving MIF resources. The IDB tried to identify other internal funds to study the possibility of continuing to support the implementation of the operation.

The main issues that affected the project were: the decision to move the construction to a new area for which there were not the required permits, the need to rethinking the business plan of the micropark for the new location and the delays in the issuance of government documents due to changes in the political leadership of the nation and ministries.

Evaluación final

Comentarios del líder de Equipo de Supervisión

En proyecto no avanzo y hubo que cancelar los recursos

Evaluación final

SECCIÓN 3: INDICADORES

		Indicadores	Línea de base	Planificado	Logrado	Porcentaje
Propósito: To effectively integrate MSEs into the value chain of the CODEVI industrial park. **Clasificación:** Muy Insatisfactorio	R.1	Cooks linked to the Industrial Park serving quality food under good hygienic conditions	0	100	0	0 %
	R.2	A structure to promote inclusive businesses in operation in the Industrial Park			No	0 %
	R.3	Cooks operating in the new facilities	0	100	0	0 %
	R.4	Sustainable kitchens in operation	0	50	0	0 %
Componente 1: Development of MSEs' skills and capabilities to provide quality services linked to the Industrial Park. **Peso:** 75% **Clasificación:** Muy Insatisfactorio	**C1.I1**	Cooks trained in the operational-administrative nature of the chosen formal structure (financial contribution required from the members, if any, election of representatives, organization chart, initial work program, and wholesale purchases).	0	100	0	0 %
	C1.I2	Cooks trained in microenterprise management.	0	100	0	0 %
	C1.I3	Cooks trained on alternatives in the purchase of local agricultural products.	0	100	0	0 %
	C1.I4	Committee/association (or chosen legal structure) registered and in operation.	0	1		0 %
	C1.I5	People (cooks and helpers) trained in providing efficient services and handling food.	0	220	0	0 %
Componente 2: Financial education for the sustainability of inclusivebusinesses. **Peso:** 5% **Clasificación:** Muy Insatisfactorio	**C2.I1**	Agreements/partnerships between the committee/association and microfinance institutions and/or credit cooperatives signed and in effect	0	2		0 %
	C2.I2	Beneficiaries trained in financial education	0	120		0 %
Componente 3: Generation of knowledge for the development ofcapabilities in inclusive businesses linked to the Industrial Park. **Peso:** 12% **Clasificación:** Insatisfactorio	**C3.I1**	A monitoring system in operation				0 %
	C3.I2	A proven and validated methodology of inclusive businesses in industrial parks.				0 %
Componente 4: Strategic communication for the development ofcapabilities in inclusive businesses linked to the Industrial Park **Peso:** 8% **Clasificación:** Muy Insatisfactorio	**C4.I1**	Members of the local community identified as key actors informed about the Project	0	50		0 %
	C4.I2	Companies operating in the Industrial Park and/or potential customers made aware of inclusive businesses	0	10		0 %
	C4.I3	Effective communication strategy implemented.				0 %
	C4.I4	People made aware of inclusive businesses in the Industrial Park	0	250		0 %
	C4.I5	People know the results of the Project	0	1250		0 %

Hitos	Planificado	Fecha Vencimiento	Logrado	Fecha en que se logró	Estado

FACTORES CRÍTICOS QUE HAN AFECTADO EL DESEMPEÑO
[X] Oposición comunitaria o política
[X] Cambios en la política de la Agencia Ejecutora

SECCIÓN 4: RIESGOS

RIESGOS CRÍTICOS GESTIONADOS DURANTE LA IMPLEMENTACIÓN

1. There is no availability of specialized consultants to work in the area of intervention.
Nivel: Baja **Responsable:** Project Guest **Estado:** Vigente
Comentarios: We are doing everything possible, to involve locals for the execution of the project, wherever it is possible.

2. Financial institutions are not interested in providing financial products and services to Ouanaminthe micro and small enterprises.
Nivel: Baja **Responsable:** Project Guest **Estado:** Vigente
Comentarios: New baseline data will be available when the start of project baseline is updated.

3. No interest or stakeholder engagement in acquiring knowledge about Micro and Small enterprises' socioeconomic inclusion in the value chain of an industrial park.
Nivel: Baja **Responsable:** Project Guest **Estado:** Vigente
Comentarios: Several and diverse knowledge management activities and strategic communications with stakeholders are expected to mitigate this risk.

NIVEL DE RIESGO DEL PROYECTO: Baja **NÚMERO TOTAL DE RIESGOS:** 10 **RIESGOS VIGENTES:** 3 **RIESGOS NO VIGENTES:** 0 **RIESGOS MITIGADOS:** 7

SECCIÓN 5: SOSTENIBILIDAD

Probabilidad de que exista sostenibilidad después de terminado el proyecto: I - Improbable
The project did not implement any substantial activities.

FACTORES CRÍTICOS QUE PUEDEN AFECTAR LA SOSTENIBILIDAD DEL PROYECTO

[No se reportaron factores para este período]

Acciones implementadas relativas a la sostenibilidad:

Since the execution period of this project is approaching its end, the IDB will be funding this component via other funding sources.

Plan de Sostenibilidad

SECCIÓN 6: CONOCIMIENTO

Lecciones Aprendidas	Relativo a	Autor
1. Since the application process to the HA-L1068 program took almost two years; when the contract was finally signed, securing additional funding from the MCI, the funds available from the MIF component, and those funds, which had not been already disbursed from the CBHF, expired. Causing the distribution of available funds to change.	Implementation	CHOTIN, GERONIMO
2. Since the application process to the HA-L1068 program took almost two years; when the contract was finally signed, securing additional funding from the MCI, the funds available from the MIF component, and those funds, which had not been already disbursed from the CBHF, expired. Causing the distribution of available funds to change.	Implementation	CHOTIN, GERONIMO
3. The project was originally conceived with the MIF-IADB and the Clinton Bush Haiti Fund to be developed inside CODEVI's fences, successfully securing funding for the project . Using an inclusive business approach, the project would support the development of commercial linkages between the CODEVI Industrial Park and microenterprises from the region. The project would strengthen existing microenterprises and assist in establishing new ones to provide certain goods and services to the industrial park. By adopting these inclusive business practices, CODEVI would be able to attract socially and environmentally responsible brands and expand its operations from 7,500 direct jobs in 7 factories to 21,000 employees within the current park boundaries. The land currently occupied by the cooks, having not been re-assigned or projected to be redesigned as a community green space, would become a problem, as new groups of cooks could occupy it, impacting the sustainability of the park.	Design	CHOTIN, GERONIMO

Indique cuáles son los principales productos, dónde se encuentran y cómo podrían aplicarse o "compartirse" con otras entidades o proyectos similares.

None

Productos principales del proyecto

[No se encontraron productos relacionados]

SECCIÓN 7: DOCUMENTOS

28/OCT./2011	Memorando de Donantes	[http://www.fomin.org/file.aspx?DOCNUM=36493092]
01/DIC./2011	Memorando de Donantes	[http://www.fomin.org/file.aspx?DOCNUM=36556847]
Ficha del proyecto		http://apps.fomin.org/public/psr/projectprofile.aspx?proj=HA-M1041&lg=SP